

## Cashflow Statement

April 1, 2021 to March 31, 2022

(Unit Yen)

| Revenues   |                                 |                       |                      |
|--|---------------------------------|-----------------------|----------------------|
| Category   | Budget                          | Result                | Difference           |
| Student Fees   | 31,872,150,000                  | 32,072,839,449        | △ 200,689,449        |
| Processing Fees  | 1,002,517,000                   | 981,342,137           | 21,174,863           |
| Donations  | 406,217,000                     | 313,782,628           | 92,434,372           |
| Subsidies  | 6,532,780,000                   | 6,155,926,720         | 376,853,280          |
| Sale of Assets   | 37,950,000,000                  | 32,299,877,616        | 5,650,122,384        |
| Income from Incidental Businesses and Profit-Making Businesses | 1,283,600,000                   | 1,120,090,405         | 163,509,595          |
| Interest and Dividends Income                                  | 1,097,794,000                   | 1,417,070,670         | △ 319,276,670        |
| Miscellaneous  | 940,606,000                     | 1,114,461,768         | △ 173,855,768        |
| Loans Payable Received   | 3,000,000,000                   | 3,000,000,000         | 0                    |
| Advances Received  | 5,778,488,000                   | 5,893,297,159         | △ 114,809,159        |
| Other Type of Income   | 5,859,987,000                   | 6,178,012,255         | △ 318,025,255        |
| Revenue Adjustment   | △ 6,491,399,000                 | △ 7,206,553,235       | 715,154,235          |
| Carryover from the Previous Year                               | 15,702,521,000                  | 15,702,521,800        | △ 800                |
| <b>Total Revenue</b>   | <b>104,935,261,000</b>          | <b>99,042,669,372</b> | <b>5,892,591,628</b> |
| Expenditures   |                                 |                       |                      |
| Category   | Budget                          | Result                | Difference           |
| Personnel  | 21,514,511,000                  | 21,120,557,402        | 393,953,598          |
| Education and Research   | 10,420,305,000                  | 8,853,847,688         | 1,566,457,312        |
| Institutional Administration                                   | 2,182,076,000                   | 1,783,966,237         | 398,109,763          |
| Interest on Loans Payable                                      | 15,151,000                      | 15,150,665            | 335                  |
| Debt Repayment   | 3,173,440,000                   | 3,173,440,000         | 0                    |
| Facilities   | 2,515,877,000                   | 2,388,799,881         | 127,077,119          |
| Equipment  | 1,316,904,000                   | 1,165,056,406         | 151,847,594          |
| Asset Management   | 46,392,976,000                  | 43,041,958,535        | 3,351,017,465        |
| Other Expenditures   | 2,992,234,000                   | 2,931,012,136         | 61,221,864           |
| [Reserve Fund]   | ( 445, 000)<br>1, 135, 994, 000 |                       | 1,135,994,000        |
| Expenditure Adjustment   | △ 1,038,059,000                 | △ 1,506,590,086       | 468,531,086          |
| Carryover into the Next Year                                   | 14,313,852,000                  | 16,075,470,508        | △ 1,761,618,508      |
| <b>Total Expenditure</b>                                       | <b>104,935,261,000</b>          | <b>99,042,669,372</b> | <b>5,892,591,628</b> |